

the implementation of the RI/FS, in a memorandum to the EPA's Remedial Project Manager and after discussions with the EPA.

b) The RI/FS Quality Assurance Project Plan (QAPP) shall describe the project objectives and organization, functional activities, and quality assurance and quality control (QA/QC) protocols that will be used to achieve the desired Data Quality Objectives (DQOs). The DQOs shall at a minimum reflect use of analytical methods for identifying contamination and remediating contamination consistent with the levels for remedial action objectives identified in the NCP. In addition, the RI/FS QAPP shall address sampling procedures; sample custody; analytical procedures; data reduction, validation, and reporting; and personnel qualifications. The Respondents shall refer to the EPA's guidance documents entitled; "EPA Requirements for Quality Assurance Project Plans, EPA QA/R-5" (EPA 2001, EPA/240/B-01/003, March 2001, or the latest revision), and "Guidance for Quality Assurance Project Plans, EPA QA/G-5" (EPA 2002, EPA/240/R-02/009, December 2002, or the latest revision) which describe the RI/FS QAPP format and the required content.

Subject to the provisions in Section X of the AOC, the Respondents shall prepare and submit to the EPA a final RI/FS SAP within thirty (30) calendar days after completing discussion of EPA's comments on the draft RI/FS SAP (and in no event later than sixty (60) calendar days after receipt of the EPA's comments on the draft RI/FS SAP).

28. The Respondents shall demonstrate in advance, to the EPA's satisfaction, that each analytical laboratory it may use is qualified to conduct the proposed Work. This includes use of methods and analytical protocols for the chemicals of concern in the media of interest within detection and quantification limits consistent with both QA/QC procedures and the DQOs approved in the RI/FS QAPP for the Site by the EPA. The laboratory must have, and follow, an approved QA program. If a laboratory not in the Contract Laboratory Program (CLP) is selected, methods consistent with CLP methods shall be used where appropriate. Any methods not consistent with CLP methods shall be approved by the EPA prior to their use. Furthermore, if a laboratory not in the CLP program is selected, a laboratory QA program must be submitted to the EPA for review and approval. The EPA may require the Respondents to submit detailed information to demonstrate that the laboratory is qualified to conduct the Work, including information on personnel and qualifications, equipment, and material specifications.

Task 4: RI/FS Site Health and Safety Plan

29. The Respondents shall prepare and submit to the EPA an RI/FS Site Health and Safety Plan (HSP) within sixty (60) calendar days after the Scoping Phase Meeting. This RI/FS HSP shall be prepared in accordance with the Occupational Safety and Health Administration regulations and protocols and must be in place prior to any onsite activities. The EPA will review, but not approve, the RI/FS Site HSP to ensure that all necessary elements are included and that the plan provides for the protection of human health and the environment. The EPA may, at its discretion, disapprove the Site HSP and provide comments concerning those aspects of the plan which pertain to the protection of the environment and the health of persons not employed by, or under contract to, the Respondents. In addition, EPA may require a revised RI/FS Site HSP to be submitted for review in the event that the RI/FS WP is changed or amended (e.g., such as in the performance of pilot studies which may result in the airborne emissions of hazardous



substances from the Site). The Respondents shall refer to the EPA's guidance document entitled, "Interim Final Guidance for Conducting Remedial Investigations and Feasibility Studies Under CERCLA" (EPA 1988b) which describes the RI/FS Site HSP format and the required content.

Task 5: Community Involvement Plan

30. The development and implementation of community relations activities, including community interviews and developing a community involvement plan, are the responsibilities of EPA. Respondents must assist, as required by EPA, by providing information regarding the Site's history, participating in public meetings upon notice from EPA, or by preparing fact sheets for distribution to the general public. As appropriate and feasible, EPA will provide Respondents with the opportunity to review and provide comments on a draft community involvement plan, including the stakeholder and community mailing lists, and fact sheets prior to distribution. In addition, EPA may require that Respondents establish a community information repository, at or near the Site, to house one copy of the administrative record. The extent of Respondents' involvement in community relations activities is left to the discretion of EPA. Respondents' community relations responsibilities, if any, are specified in the community involvement plan. All community relations activities will be subject to oversight by EPA.

Task 6: Site Characterization

31. As part of the Remedial Investigation (RI), the Respondents shall perform the activities described in this Task, including the preparation of an RI Report (Task 9, Remedial Investigation Report). The overall objective of the Site's characterization will be to describe areas of the Site that may pose a threat to human health or the environment. This will be accomplished by first determining the Site's physiography, geology, and hydrology. Surface and subsurface pathways of migration shall be defined by the Respondents. The Respondents shall identify the sources of contamination and define the nature, extent, and volume of the sources of contamination, including their physical and chemical constituents. The Respondents shall also investigate the extent of migration of this contamination as well as its volume and any changes in its physical or chemical characteristics, to provide for a comprehensive understanding of the nature and extent of contamination at the Site. Using this information, contaminant fate and transport will then be determined and projected.

32. The Respondents shall implement the Final RI/FS WP, and SAP during this phase of the RI/FS. Field data will be collected and analyzed to provide the information required to accomplish the objectives of the study. The Respondents shall notify the EPA at least fifteen (15) calendar days in advance of the field work regarding the planned dates for field activities, including, but not limited to, ecological field surveys, field layout of the sampling grid, installation of wells, initiating sampling (air, surface water, ground water, sediments, soils, and biota), installation and calibration of equipment, aquifer tests, and initiation of analysis and other field investigation activities (including geophysical surveys and borehole geophysics). The Respondents shall not proceed with field activities without prior EPA approval. The Respondents shall demonstrate that the laboratory and type of laboratory analyses that will be utilized during the Site's characterization meets the specific QA/QC requirements and the DQOs established for the investigation of the Site as specified in the Final RI/FS SAP. Activities are often iterative, and to satisfy the objectives of the RI/FS it may be necessary for the Respondents to supplement the Work specified in the Final RI/FS WP.

33. The Respondents shall perform the following activities as part of Task 6 (Site Characterization):

- a) Field Investigation - The field investigation shall include the gathering of data to define

the Site's physical and biological characteristics, sources of contamination, and the nature and extent of contamination at or from the Site. These activities shall be performed by the Respondents in accordance with the Final RI/FS WP and SAP. At a minimum, this field investigation shall address the following:

- i) Implementation and Documentation of Field Support Activities - The Respondents shall initiate field support activities following the Final RI/FS WP and SAP approved by the EPA. Field support activities may include obtaining access to the Site; scheduling; and procurement of equipment, office space, laboratory services, and/or contractors. The Respondents shall notify the EPA at least fifteen (15) calendar days prior to initiating field support activities so that the EPA may adequately schedule oversight activities. The Respondents shall also notify the EPA in writing upon completion of field support activities.
- ii) Investigation and Definition of Site Physical and Biological Characteristics - The Respondents shall collect data on the physical and biological characteristics of the Site and its surrounding areas including the physiography, geology, hydrology, and specific physical characteristics identified in the Final RI/FS WP. This information shall be ascertained through a combination of physical measurements, observations, and sampling efforts, and will be utilized to define potential transport pathways and human and ecological receptor populations (including risks to endangered or threatened species). In defining the Site's physical characteristics, the Respondents shall also obtain sufficient engineering data for the projection of contaminant fate and transport, and development and screening of remedial action alternatives, including information to assess treatment technologies.
- iii) Definition of Sources of Contamination - The Respondents shall locate each source of contamination. For each location, the areal extent and depth of contamination will be determined by sampling at incremental depths on a sampling grid. The physical characteristics and chemical constituents and their concentrations will be determined for all known and discovered sources of contamination. The Respondents shall conduct sufficient sampling to define the boundaries of the contaminant sources to the level established in the Final RI/FS QAPP and DQOs. Defining the source of contamination shall include analyzing the potential for contaminant release (e.g., long-term leaching from soil), contaminant mobility and persistence, and characteristics important for evaluating remedial actions, including information to assess treatment technologies.
- iv) Description of the Nature and Extent of Contamination - The Respondents shall gather information to describe the nature and extent of contamination, at or from the Site, as a final step during the field investigation. To describe the nature and extent of contamination, the Respondents shall utilize the information on the Site's physical and biological characteristics and sources of contamination to give a preliminary estimate of the contaminants that may have migrated. The Respondents shall then implement an iterative monitoring program and any study program identified in the Final RI/FS WP or SAP such that by using analytical techniques sufficient to detect and quantify the

concentration of contaminants, the migration of contaminants through the various media at the Site can be determined. In addition, the Respondents shall gather data for calculations of contaminant fate and transport. This process shall be continued until the area and depth of contamination are known to the level of contamination established in the Final RI/FS QAPP and DQOs. The EPA will use the information on the nature and extent of contamination to determine the level of risk presented by the Site and to help determine aspects of the appropriate remedial action alternatives to be evaluated.

b) Data Analyses - The Respondents shall analyze the data collected and develop or refine the Conceptual Site Model by presenting and analyzing data on source characteristics, the nature and extent of contamination, the transport pathways and fate of the contaminants present at the Site, and the effects on human health and the environment:

i) Evaluation of Site Characteristics: The Respondents shall analyze and evaluate the data to describe the Site's physical and biological characteristics, contaminant source characteristics (as necessary to identify principal threat or low threat wastes, and estimate waste volumes for risk assessment evaluation and remedial alternatives evaluation purposes), nature and extent of contamination, and contaminant fate and transport. Results of the Site's physical characteristics, source characteristics, and extent of contamination analyses are utilized in the analysis of contaminant fate and transport. The evaluation will include the actual and potential magnitude of releases from the sources, and horizontal and vertical spread of contamination as well as the mobility and persistence of the contaminants. Where modeling is appropriate, such models shall be identified by the Respondents to the EPA in a Technical Memorandum prior to their use. If EPA disapproves of or requires revisions to the technical memorandum, in whole or in part, subject to the provisions in Section X of the AOC, Respondents shall amend and submit to EPA a revised technical memorandum on modeling which is responsive to directions and EPA's comments within thirty (30) calendar days after completing discussion of the EPA's comments on the draft technical memorandum (and in no event later than sixty (60) calendar days after receipt of the EPA's comments on the draft memorandum).

All data and programming, including any proprietary programs, shall be made available to the EPA together with a sensitivity analysis. The RI data shall be presented in a format to facilitate the Respondent's preparation of the Baseline Human Health and Ecological Risk Assessments (Task 7, Risk Assessments). All data shall be archived in a database in such a format that would be accessible to investigators as needed.

The Respondents shall agree to discuss and then collect additional data for any data gaps identified by the EPA that are needed to complete the risk assessments. Also, this evaluation shall provide any information relevant to the Site's characteristics necessary for evaluation of the need for remedial action in the risk assessments and for the development and evaluation of remedial alternatives. Analyses of data collected for the Site's characterization shall meet the DQOs developed in the Final RI/FS QAPP and stated in the Final RI/FS SAP (or revised during the RI).

c) Data Management Procedures – The Respondents shall consistently document the quality and validity of field and laboratory data compiled during the RI as follows:

i) Documentation of Field Activities - Information gathered during the Site's characterization shall be consistently documented and adequately recorded by the Respondents in well maintained field logs and laboratory reports. The method(s) of documentation shall be specified in the Final RI/FS WP and/or the SAP. Field logs shall be utilized to document observations, measurements, and significant events that have occurred during field activities. Laboratory reports shall document sample custody, analytical responsibility and results, adherence to prescribed protocols, nonconformity events, corrective measures, and data deficiencies.

ii) Sample Management and Tracking - The Respondents shall maintain field reports, sample shipment records, analytical results, and QA/QC reports to ensure that only validated analytical data are reported and utilized in the risk assessments and the development and evaluation of remedial alternatives. Analytical results developed under the Final RI/FS WP shall not be included in any characterization reports of the Site unless accompanied by or cross-referenced to a corresponding QA/QC report. In addition, the Respondents shall establish a data security system to safeguard chain-of-custody forms and other project records to prevent loss, damage, or alteration of project documentation.

34. Reuse Assessment - If EPA, in its sole discretion, determines that a Reuse Assessment is necessary, Respondents will perform the Reuse Assessment in accordance with the SOW, RI/FS Work Plan and applicable guidance (EPA 2001c). The Reuse Assessment should provide sufficient information to develop realistic assumptions of the reasonably anticipated future land use for the Site.

Task 7: Risk Assessments

35. The Respondents shall perform a Baseline Human Health Risk Assessment, Screening Level Ecological Risk Assessment, and a Baseline Ecological Risk Assessment (if necessary) for the Site, which will be a part of the RI Report. The Respondents will prepare one section of the Final RI/FS WP (Task 2) which discusses the risk assessment process and outlines the steps necessary for coordinating with the EPA at key decision points within the process. Submittal of deliverables, meetings and/or conference calls, and presentations to the EPA will be reflected in the project schedule in the Final RI/FS WP to demonstrate the progress made on the risk assessments. The DQOs listed within the Final RI/FS QAPP will include DQOs specific to risk assessment needs, and critical samples needed for the risk assessments will be identified within the Final RI/FS SAP. The Respondents shall develop an initial Conceptual Site Model which may be revised as new information is obtained. These risk assessments shall consist of both Human Health and Ecological Risk Assessments as follows:

a) Baseline Human Health Risk Assessment: The Respondents shall perform a Baseline Human Health Risk Assessment (BHHRA) to evaluate and assess the risk to human health posed by the contaminants present at the Site. The Respondents shall refer to the appropriate EPA guidance documents (EPA 1989b, 1991a, 1991b, 1991c, 1992a, and 2001b) in conducting the BHHRA. The Respondents shall address the following in the BHHRA:

- i) Hazard Identification (sources) - The Respondents shall review available information on the hazardous substances present at the Site and identify the major contaminants of concern.
- ii) Dose-Response Assessment - The Respondents, with concurrence from the EPA, shall select contaminants of concern based on their intrinsic toxicological properties and distribution in the environment.
- iii) Conceptual Exposure/Pathway Analysis - The Respondents shall identify and analyze critical exposure pathways (e.g., drinking water). The proximity of contaminants to exposure pathways and their potential to migrate into critical exposure pathways shall be assessed.
- iv) Characterization of Site and Potential Receptors - The Respondents shall identify and characterize human populations in the exposure pathways.
- v) Exposure Assessment - During the exposure assessment, the Respondents shall identify the magnitude of actual or potential human exposures, the frequency and duration of these exposures, and the routes by which receptors are exposed. The exposure assessment shall include an evaluation of the likelihood of such exposures occurring and shall provide the basis for the development of acceptable exposure levels. In developing the exposure assessment, the Respondents shall develop reasonable maximum estimates of exposure for both current land use conditions and potential future land use conditions at the Site.
- vi) Risk Characterization - During risk characterization, the Respondents shall compare chemical-specific toxicity information, combined with quantitative and qualitative information from the exposure assessment, to measured levels of contaminant exposure levels and the levels predicted through environmental fate and transport modeling. These comparisons shall determine whether concentrations of contaminants at or near the Site are affecting or could potentially affect human health.
- vii) Identification of Limitations/Uncertainties - The Respondents shall identify critical assumptions (e.g., background concentrations and conditions) and uncertainties in the BHHRA.
- viii) Conceptual Site Model - Based on contaminant identification, exposure assessment, toxicity assessment, and risk characterization, the Respondents shall develop a Conceptual Site Model for the Site.

The Respondents shall prepare and submit to the EPA for review and approval, according to the schedule specified in the Final RI/FS Work Plan, a Draft BHHRA. Subject to the provisions in Section X of the AOC, the Respondents shall submit a Final BHHRA within thirty (30) calendar days after completing discussion of the EPA's comments on the Draft BHHRA (an in no event

later than sixty (60) calendar days after receipt of the EPA's approval of the Draft BHHRA.

b) **Baseline Ecological Risk Assessment:** The Respondents shall perform the Baseline Ecological Risk Assessment (BERA) concurrently with the BHHRA. The BERA shall conform to current EPA guidance (EPA 1992a, EPA 1992b, EPA 1993, EPA 1997, and EPA 2001b). The scoping of all phases of the BERA shall follow the general approach provided in the EPA's guidance (EPA 1997) and shall include discussions between the Respondents and the EPA's risk assessors and risk managers. The BERA shall conform to the general outline provided in the EPA's guidance (EPA 1997).

The eight steps in the Baseline Ecological Risk Assessment (BERA) process include:

Step 1 - Screening-Level Problem Formulation and Ecological Effects Evaluation,

Step 2 - Screening-Level Preliminary Exposure Estimate and Risk Calculation,

Step 3 - Baseline Risk Assessment Problem Formulation,

Step 4 - Study Design and Data Quality Objectives,

Step 5 - Field Verification and Sampling Design,

Step 6 - Site Investigation and Analysis of Exposure and Effects,

Step 7 - Risk Characterization, and

Step 8 - Risk Management.

The Respondents shall interact closely with the EPA's Remedial Project Manager and risk assessment staff assigned to the Site to ensure that draft deliverables are acceptable and major rework is avoided on subsequent submittals. The scope of the BERA will be determined via a phased approach as outlined in the EPA's guidance documents and documented in the following deliverables:

i) **Step 1, Screening Level Problem Formulation and Ecological Effects Evaluation** - The "Screening Level Problem Formulation and Ecological Effects Evaluation" step is part of the initial ecological risk screening assessment. For this initial step, it is likely that site-specific information for determining the nature and extent of contamination and for characterizing ecological receptors at the Site is limited. This step includes all the functions of problem formulation (Steps 3 and 4) and ecological effects analysis, but on a screening level. The results of this step will be used in conjunction with exposure estimates during the preliminary risk calculation in Step 2 (Screening-Level Preliminary Exposure Estimate and Risk Calculation).

For the screening level problem formulation, the Respondents shall develop a Conceptual Site Model that addresses these five issues: 1) environmental setting and contaminants known or suspected to exist at the Site, 2) contaminant fate and transport mechanisms that might exist at the Site, 3) the mechanisms of ecotoxicity associated with contaminants and likely categories of receptors that could be affected, 4) the complete exposure pathways that might exist at the Site, and 5) selection of endpoints to screen for ecological risk.

The next step in the initial ecological risk screening assessment will be the preliminary

ecological effects evaluation and the establishment of contaminant exposure levels that represent conservative thresholds for adverse ecological effects. Screening ecotoxicity values shall represent a no-observed-adverse-effect-level for long-term exposures to a contaminant. Ecological effects of most concern are those that can impact populations (or higher levels of biological organizations), and/or individual receptors for state and federally listed threatened/endangered or rare species; and include adverse effects on development, reproduction, and survivorship. For some of the data reported in the literature, conversions may be necessary to allow the data to be used for measures of exposure other than those reported. The Respondents shall consult with the EPA's Remedial Project Manager and risk assessors concerning any extrapolations used in developing screening ecotoxicity values.

ii) Step 2, Screening-Level Exposure Estimate and Risk Calculation - The "Screening-Level Exposure Estimate and Risk Calculation" comprises the second step in the ecological risk screening assessment for the Site. Risk is estimated by comparing maximum documented exposure concentrations with the ecotoxicity screening values from Step 1. At the conclusion of Step 2, the Respondents shall decide, with concurrence from the EPA, that either the screening-level ecological risk assessment is adequate to determine that ecological threats are negligible, or the process should continue to a more detailed ecological risk assessment (Steps 3 through 7). If the process continues, the screening-level assessment serves to identify exposure pathways and preliminary contaminants of concern for the BERA by eliminating those contaminants and exposure pathways that pose negligible risks.

To estimate exposures for the screening-level ecological risk calculation, on-site contaminant levels and general information on the types of biological receptors that might be exposed should be known from Step 1. Only complete exposure pathways should be evaluated and the highest measured or estimated on-site contaminant concentration for each environmental medium should be used to estimate exposures, thereby ensuring that potential ecological threats are not missed.

The Respondents will estimate a quantitative screening-level risk using the exposure estimates developed according to Step 2 and the screening ecotoxicity values developed according to Step 1. For the screening-level risk calculation, the hazard quotient approach, which compares point estimates of screening ecotoxicity values and exposure values, is adequate to estimate risk.

At the end of Step 2, the Respondents shall decide, with concurrence from the EPA, whether the information available is adequate to support a risk management decision. The three possible decisions at this point will be: 1) There is adequate information to conclude that ecological risks are negligible and therefore no need for remediation on the basis of ecological risk; 2) The information is not adequate to make a decision at this point, and the ecological risk assessment process will continue to Step 3; or 3) The information indicates a potential for adverse ecological effects, and a more thorough assessment is warranted. The Respondents shall document the decision and the basis for

it in a Draft Screening Level Ecological Risk Assessment (SLERA) Report and submit it to the EPA for review and approval according to the project schedule in the Final RI/FS WP. The Respondents shall submit a Final SLERA within thirty (30) days after completing discussion of the EPA's comments on the Draft SLERA Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft SLERA Report).

iii) Step 3, Baseline Risk Assessment Problem Formulation - The "Baseline Risk Assessment Problem Formulation" step of the BERA will refine the screening-level problem formulation and expands on the ecological issues that are of concern at the Site. In the screening-level assessment, conservative assumptions are used where site-specific information is lacking. In Step 3, the results of the screening assessment and additional site-specific information are used to determine the scope and goals of the BERA. Steps 3 through 7 will be required only if the screening-level assessment, in Steps 1 and 2, indicated a need for further ecological risk evaluation.

Problem formulation at Step 3 will include the following activities: a) refining preliminary contaminants of ecological concern; b) further characterizing ecological effects of contaminants; c) reviewing and refining information on contaminant fate and transport, complete exposure pathways, and ecosystems potentially at risk; d) selecting assessment endpoints; and e) developing a CSM with working hypotheses or questions that the Site investigation will address.

At the conclusion of Step 3, the Respondents shall submit a Draft BERA Problem Formulation (PF) Report to the EPA for review and approval according to the project schedule in the Final RI/FS Work Plan. The Respondents shall submit a Final BERA PF Report within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA PF Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA PF Report). This report shall discuss the assessment endpoints, exposure pathways, risk questions, and the CSM integrating these components. The products of Step 3 will be used to select measurement endpoints and to develop the BERA Work Plan (WP) and Sampling and Analysis (SAP) for the Site in Step 4.

iv) Step 4, Study Design and Data Quality Objective Process - The "Study Design and Data Quality Objective Process" step of the BERA will establish the measurement endpoints which complete the CSM in Step 3. The CSM will then be used to develop the study design and DQOs. The deliverables of Step 4 will be the BERA WP and SAP, which describe the details of the Site's investigation as well as the data analysis methods and DQOs. The Draft BERA WP shall describe the assessment endpoints, exposure pathways, questions and testable hypotheses, measurement endpoints and their relation to assessment endpoints, and uncertainties and assumptions. The Draft BERA SAP shall describe data needs; scientifically valid and sufficient study design and data analysis procedures; study methodology and protocols, including sampling techniques; data reduction and interpretation techniques, including statistical analyses; and quality

assurance procedures and quality control techniques. The Respondents shall submit to the EPA for review and approval a Draft BERA WP and SAP according to the schedule specified in the Final RI/FS Work Plan. The Respondents shall submit a Final BERA WP and SAP within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA WP and SAP (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA WP and SAP).

v) Step 5, Field Verification of Sampling Design - The "Field Verification of Sampling Design" step of the BERA process will ensure that the DQOs for the Site can be met. This step verifies that the selected assessment endpoints, testable hypotheses, exposure pathway model, measurement endpoints, and study design from Steps 3 and 4 are appropriate and implementable at the Site. Step 6 of the BERA process cannot begin until the Final BERA WP and SAP are approved by the EPA.

vi) Step 6, Site Investigation and Analysis Phase - The "Site Investigation and Analysis Phase" of the BERA process shall follow the Final BERA WP and SAP developed in Step 4 and verified in Step 5. The Step 6 results are then used to characterize ecological risks in Step 7.

The Final BERA WP for the Site investigation will be based on the CSM and will specify the assessment endpoints, risk questions, and testable hypotheses. During the Site investigation, the Respondents shall adhere to the DQOs and to any requirements for co-located sampling. The analysis phase of the BERA process will consist of the technical evaluation of data on existing and potential exposures and ecological effects at the Site. This analysis will be based on the information collected during Steps 1 through 5 and will include additional assumptions or models to interpret the data in the context of the CSM. Changing field conditions and new information on the nature and extent of contamination may require a change to the Final BERA SAP.

vii) Step 7 - Risk Characterization - The "Risk Characterization" step is considered the final phase of the BERA process and will include two major components: risk estimation and risk description. Risk estimation will consist of integrating the exposure profiles with the exposure-effects information and summarizing the associated uncertainties. The risk description will provide information important for interpreting the risk results and will identify a threshold for adverse effects on the assessment endpoints. At the end of Step 7, the Respondents shall submit a Draft BERA Report to EPA for review and approval according to the project schedule in the Final RI/FS WP. The Respondents shall submit a Final BERA Report within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA Report).

viii) Step 8 - Risk Management - "Risk Management" at the Site will be the responsibility of the EPA's Remedial Project Manager and risk assessor(s), who must balance risk reductions associated with cleanup of contaminants with potential impacts of the remedial actions themselves. In Step 7, a threshold for effects on the assessment

endpoint as a range between contamination levels identified as posing no ecological risk and the lowest contamination levels identified as likely to produce adverse ecological effects will be identified. In Step 8, the EPA's Remedial Project Manager and risk assessor(s) will evaluate several factors in deciding whether or not to clean up to within that range. This risk management decision will be finalized by the EPA in the Record of Decision for the Site.

Task 8: Treatability Studies

36. Treatability testing, if necessary, shall be performed by the Respondents to assist in the detailed analysis of alternatives. In addition, if applicable, testing results and operating conditions shall be used in the detailed design of the selected remedial technology. The following activities shall be performed by the Respondents:

- a) Determination of Candidate Technologies and of the Need for Testing - The Respondents shall identify candidate technologies for a treatability studies program.

The listing of candidate technologies will cover the range of technologies required for alternatives analysis. The specific data requirements for the testing program will be determined and refined during the characterization of the Site and the development and screening of remedial alternatives. The Respondents shall perform the following activities:

- i) Conduct of Literature Survey and Determination of the Need for Treatability Testing - The Respondents shall conduct a literature survey to gather information on performance, relative costs, applicability, removal efficiencies, operation and maintenance requirements, and implementability of candidate technologies. If practical technologies have not been sufficiently demonstrated, or cannot be adequately evaluated for this Site on the basis of available information, treatability testing may need to be conducted. Where it is determined by the EPA that treatability testing is required, and unless the Respondents can demonstrate to the EPA's satisfaction that they are not needed, the Respondents shall be required to submit a Treatability Study Work Plan to the EPA outlining the steps and data necessary to evaluate and initiate the treatability testing program.

- ii) Evaluation of Treatability Studies - Once a decision has been made to perform treatability studies, the Respondents and the EPA will decide on the type of treatability testing to use (e.g., bench versus pilot, etc.). Because of the time required to design, fabricate, and install pilot scale equipment as well as perform testing for various operating conditions, the decision to perform pilot testing shall be made as early in the process as possible to minimize potential delays of the Feasibility Study (Task 10). If the EPA determines that treatability studies are necessary, the Respondents shall submit a Draft Treatability Study Work Plan (TSWP), Sampling and Analysis Plan (SAP), and Health and Safety Plan within sixty (60) calendar days after the determination that treatability studies are necessary. Subject to the provisions in Section X of the AOC, the Respondents shall submit a Final TSWP, SAP, and HSP within thirty (30) days after completing discussion of the EPA's comments on the Draft TSWP (and in no event later than sixty (60) calendar days after receipt of the EPA's comments on the Draft TSWP).

The EPA will not approve the TS HSP but may provide comments to the Respondents.

The Respondents shall submit a Draft Treatability Study (TS) Report to the EPA for review and approval according to the project schedule in the Final Treatability Study Work Plan. Subject to the provisions in Section X of the AOC, the Respondents shall submit a Final TS Report within thirty (30) calendar days after completing discussion of the EPA's comments on the Draft TS Report (and in no event later than sixty (60) calendar days after receipt of the EPA's comments of the Draft TS Report. This report shall evaluate the technology's effectiveness and implementability in relation to the Preliminary Remediation Goals established for the Site. Actual results must be compared with predicted results to justify effectiveness and implementability discussions.

Task 9: Remedial Investigation Report

37. The Respondents shall prepare and submit a Remedial Investigation (RI) Report. The Respondents shall refer to the EPA's guidance document entitled, "Interim Final Guidance for Conducting Remedial Investigations and Feasibility Studies Under CERCLA" (EPA 1988b), including Table 3-13 (Suggested RI Report Format), for the RI Report format and the required content. The Respondents shall discuss the RI Report format and the required content with the EPA's Remedial Project Manager early in the RI/FS process. The information shall include a summary of the results of the field activities to characterize the Site, classification of ground water beneath the Site, nature and extent of contamination for all media, and appropriate site-specific discussions for fate and transport of contaminants. The Respondents shall incorporate the results of Task 7 (Risk Assessments) into the RI Report, as appropriate.

The Respondents shall submit a Draft RI Report to the EPA for review and approval according to the project schedule in the Final RI/FS Work Plan. Subject to the provisions in Section X of the AOC, the Respondents shall submit a final RI Report within thirty (30) calendar days after completing discussion of the EPA's comments on the Draft RI Report (and in no event later than sixty (60) calendar days after receipt of the EPA's comments on the Draft RI Report).

Task 10: Feasibility Study

38. The Respondents shall perform a Feasibility Study (FS) as specified in this SOW. The FS shall include, but not be limited to, the development and screening of alternatives for remedial action, a detailed analysis of alternatives for remedial action, and submittal of Draft and Final FS Reports as follows:

- a) Development and Screening of Alternatives for Remedial Action - The Respondents shall develop an appropriate range of remedial alternatives that will be evaluated through development and screening.
- b) Detailed Analyses of Alternatives for Remedial Action - The Respondents shall conduct a detailed analysis of remedial alternatives for the candidate remedies identified during the screening process described in this Task. This detailed analysis shall follow the EPA's guidance document entitled, "Interim Final Guidance for Conducting Remedial Investigations and

Feasibility Studies Under CERCLA" (EPA 1988b) and other appropriate guidance documents. The major components of the Detailed Analysis of Alternatives for Remedial Action shall consist of an analysis of each option against a set of evaluation criteria and a separate discussion for the comparative analysis of all options with respect to each other in a manner consistent with the NCP. The Respondents shall not consider state and community acceptance during the Detailed Analysis of Alternatives. The EPA will perform the analysis of these two criteria. At the conclusion of the Detailed Analysis of Alternatives and within the time frame specified in the project schedule in the Final RI/FS WP, the Respondents shall provide the EPA with a Draft FS Report as outlined below.

Draft Feasibility Study Report - The Respondents shall submit to the EPA, for review and approval, a Draft FS Report which documents the activities conducted during the Development and Screening of Alternatives and the Detailed Analyses of Alternatives, as described above, according to the project schedule in the Final RI/FS WP. The Respondents shall refer to the EPA's guidance document entitled, "Interim Final Guidance for Conducting Remedial Investigations and Feasibility Studies Under CERCLA" (EPA 1988b), specifically Table 6-5 (Suggested FS Report Format) for FS Report content and format.

c) Final Feasibility Study Report - The Draft FS Report shall provide the basis for the Proposed Plan developed by the EPA under CERCLA and shall document the development and analysis of remedial alternatives. The Draft FS Report may be subject to change following comments received during the public comment period on the EPA's Proposed Plan. The EPA will forward any comments pertinent to content of the Draft FS Report to the Respondents. Subject to the provisions in Section X of the AOC, the Respondents shall submit a Final FS Report within thirty (30) calendar days after completing discussion of the EPA's comments (and any public comments provided by EPA) on the Draft FS Report (and in no event later than sixty (60) calendar days after the receipt of comments from EPA on the Draft FS Report).

APPENDIX A
SCHEDULE OF DELIVERABLES/MEETINGS
STATEMENT OF WORK
REMEDIAL INVESTIGATION AND FEASIBILITY STUDY
CEDAR CHEMICAL CORPORATION SUPERFUND SITE

DELIVERABLE	DUE DATE (CALENDAR DAYS)
1. Scoping Phase Meeting	Meeting to be scheduled within fourteen (14) days after the effective date of the AOC.
2. Draft and Final RI/FS Work Plan (WP)	Draft due within sixty (60) days after the Scoping Phase Meeting. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft RI/FS Work Plan (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft RI/FS Work Plan)
3. Draft and Final RI/FS Sampling and Analysis Plan (SAP)	Draft due within sixty (60) days after the Scoping Phase Meeting. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft RI/FS SAP (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft RI/FS Work SAP)
4. RI/FS Site Health and Safety Plan	Plan due within sixty (60) days after the Scoping Phase Meeting.
5. Draft and Final Technical Memorandum on Modeling of Site Characteristics	Draft due when Respondents propose that modeling is appropriate. Final due within thirty (30) days after completing discussion of the EPA's comments on the draft memorandum (and in no event later than sixty (60) days after receipt of the EPA's comments on the draft memorandum).
6. Draft and Final Baseline Human Health Risk Assessment (BHHRA)	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft BHHRA (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BHHRA).
7. Draft and Final Screening Level Ecological Risk Assessment (SLERA) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft SLERA Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft SLERA Report).
8. Draft and Final Baseline Ecological Risk Assessment (BERA) Problem Formulation (PF) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA PF Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA PF Report).

APPENDIX A (CONTD.)
SCHEDULE OF DELIVERABLES/MEETINGS
STATEMENT OF WORK
REMEDIAL INVESTIGATION AND FEASIBILITY STUDY
CEDAR CHEMICAL CORPORATION SUPERFUND SITE

DELIVERABLES/MEETINGS	DUE DATES (CALENDAR DAYS)
9. Draft and Final Baseline Ecological Risk Assessment (BERA) Work Plan (WP) and Sampling and Analysis Plan (SAP)	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA WP and SAP (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA WP and SAP).
10. Draft and Final Baseline Ecological Risk Assessment (BERA) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft BERA Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft BERA Report).
11. Draft and Final Treatability Study (TS) Work Plan (WP), Sampling and Analysis Plan (SAP), and Health and Safety Plan	Draft due within sixty (60) calendar days after the determination that treatability studies are necessary. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft TSWP (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft TSWP).
12. Draft and Final Treatability Study (TS) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft TS Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft TS Report).
13. Draft and Final Remedial Investigation (RI) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft RI Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft RI Report).
14. Draft and Final Feasibility Study (FS) Report	Draft due as specified in the Final RI/FS WP. Final due within thirty (30) days after completing discussion of the EPA's comments on the Draft FS Report (and in no event later than sixty (60) days after receipt of the EPA's comments on the Draft FS Report).

APPENDIX B
GUIDANCE DOCUMENTS
REMEDIAL INVESTIGATION AND FEASIBILITY STUDY
CEDAR CHEMICAL CORPORATION SUPERFUND SITE

The following list comprises some of the guidance documents that are applicable to the Remedial Investigation and Feasibility Study process. The Respondents should consult with EPA's Remedial Project Manager for additional guidance and to ensure that the following guidance documents have not been superseded by more recent guidance:

U.S. Environmental Protection Agency (EPA) 1987a. "Data Quality Objectives for Remedial Response Activities." Office of Emergency and Remedial Response and Office of Waste Programs Enforcement. EPA/540/G-87/003. OSWER Directive No. 9335.0-7b. March 1987.

EPA 1987b. "Interim Guidance on Compliance with Applicable or Relevant and Appropriate Requirements." Office of Emergency and Remedial Response. OSWER Directive No. 9234.0-05. July 9, 1987.

EPA 1988a. "CERCLA Compliance with Other Laws Manual." Office of Emergency and Remedial Response. OSWER Directive No. 9234.1-01. August 1988.

EPA 1988b. "Interim Final Guidance for Conducting Remedial Investigations and Feasibility Studies Under CERCLA." Office of Emergency and Remedial Response. EPA/540/G-89/004. OSWER Directive No. 9355.3-01. October 1988.

EPA 1989a. "CERCLA Compliance with Other Laws Manual: Part II. Clean Air Act and Other Environmental Statutes and State Requirements." Office of Emergency and Remedial Response. OSWER Directive No. 9234.1-02. August 1989.

EPA 1989b. "Risk Assessment Guidance for Superfund, Volume I, Human Health Evaluation Manual (Part A)." Office of Emergency and Remedial Response. EPA/540/1-89/002. OSWER Directive No. 9285.7-01A. December 1989.

EPA 1991a. "Human Health Evaluation Manual, Supplemental Guidance: Standard Default Exposure Factors." Office of Emergency and Remedial Response. OSWER Directive No. 9235.6-03. March 1991.

EPA 1991b. "Risk Assessment Guidance for Superfund: Volume I, Human Health Evaluation Manual (Part B), Development of Risk-Based Preliminary Remediating Goals." Office of Emergency and Remedial Response. OSWER Directive No. 9285.7-01B. December 1991.

EPA 1991c. "Risk Assessment Guidance for Superfund: Volume I, Human Health Evaluation Manual (Part C), Risk Evaluation of Remedial Alternatives." Office of Emergency and Remedial Response. OSWER Directive No. 9285.7-01C. 1991.

EPA 1992a. "Guidance for Data Useability in Risk Assessment." Office of Emergency and Remedial

Response. OSWER Directive No. 9285.7-09A. April 1992 (and Memorandum from Henry L. Longest dated June 2, 1992).

EPA 1992b. "Supplemental Guidance to RAGS: Calculating the Concentration Term." Office of Emergency and Remedial Response. OSWER Directive No. 9285.7-081. May 1992.

EPA 1997. "Ecological Risk Assessment Guidance for Superfund, Process for Designing and Conducting Ecological Risk Assessments." Office of Emergency and Remedial Response. EPA/540-R-97-006. June 5, 1997.

EPA 2000. "Guidance for the Data Quality Objectives Process." EPA QA/G-4, EPA/600/R-96/055. August 2000.

EPA 2001a. "EPA Requirements for Quality Assurance Project Plans." Office of Environmental Information. EPA QA/R-5. EPA/240/B-01/003. March 2001.

EPA 2001b. "Risk Assessment Guidance for Superfund, Volume 1 - Human Health Evaluation Manual (Part D, Standardized Planning, Reporting, and Review of Superfund Risk Assessments). Final. Publication 9285.7-47. December 2001.

EPA 2001c. "Reuse Assessments: A Tool to Implement The Superfund Land Use Directive." OSWER 9355.7-06P", June 2001 available at

EPA 2002. "EPA Guidance for Quality Assurance Project Plans." EPA QA/G-5. EPA/240/R-02/009. December 2002.

EPA 2009a. "U.S. Environmental Protection Agency Office of Solid Waste and Emergency Response Principles for Greener Cleanups" August 2009 available at

http://www.epa.gov/oswer/greenercleanups/pdfs/oswer_greencleanup_principles.pdf

EPA 2009b. "EPA Region 6 Clean and Green Policy" September 2009 available at

<http://www.cluin.org/greenremediation/docs/R6GRPolicy.pdf>

APPENDIX C
APPLICABLE OR RELEVANT AND APPROPRIATE REQUIREMENTS
REMEDIAL INVESTIGATION AND FEASIBILITY STUDY
CEDAR CHEMICAL CORPORATION SUPERFUND SITE

A preliminary list of probable Applicable or Relevant and Appropriate Requirements (ARARs) will be generated by the Respondents during the Remedial Investigation and Feasibility Study process. This list will be compiled according to established EPA guidance, research of existing regulations, and collection of site-specific information and data. Three types of ARARs will be identified:

- 1) Chemical-Specific ARARs: These ARARs are usually health- or risk-based numerical values or methodologies used to determine acceptable concentrations of chemicals that may be found in or discharged to the environment (e.g., maximum contaminant levels that establish safe levels in drinking water).
- 2) Location-Specific ARARs: These ARARs restrict actions or contaminant concentrations in certain environmentally sensitive areas. Examples of areas regulated under various Federal laws include floodplains, wetlands, and locations where endangered species or historically significant cultural resources are present.
- 3) Action-Specific ARARs: These ARARs are usually technology- or activity-based requirements or limitations on actions or conditions involving specific substances.

Chemical- and location-specific ARARs are identified early in the process, generally during the site investigation, while action-specific ARARs are usually identified during the Feasibility Study in the detailed analysis of alternatives.

ENCLOSURE 4

Reconciliation Pending

Itemized Cost Summary

CEDAR CHEMICAL CORPORATION, WEST HELENA, AR SITE ID = 06 NH

UNRECONCILED COST FROM 10/07/2006 THROUGH 01/07/2014

SPECIAL NOTICE FOR RI/FS

REGIONAL PAYROLL COSTS	\$70,030.44
REGIONAL TRAVEL COSTS	\$2,278.67
EMERGENCY REMOVAL CLEANUP (ERC) CONTRACT	
ENVIRONMENTAL QUALITY MANAGEMENT , INC. (68-S6-0201)	(\$1,127.82)
ENFORCEMENT SUPPORT SERVICES (ESS)	
TOEROEK ASSOCIATES, INC. (EPW10011)	\$103,053.08
INTERAGENCY AGREEMENT (IAG)	
DEPARTMENT OF JUSTICE (DW159219466)	\$4.67
RECORDS MANAGEMENT/ DOCUMENT CONTROL	
SCIENCE APPLICATION INT'L CORP. (EPR60801)	\$1,173.66
REGIONAL OVERSIGHT CONTRACT (REDI-SUBCLASS)	
DYNAMAC CORPORATION (EPW06077)	\$8,564.80
SUPERFUND COOPERATIVE AGREEMENT (SCA)	
ARKANSAS DEPARTMENT OF POLLUTION CONTROL & ECOLOGY (V00F65)	\$1,260.36
SUPERFUND TECH ASSIST AND RESPONSE TEAM (START)	
WESTON SOLUTIONS, INC. (68-W0-1005)	(\$14.88)
MISCELLANEOUS COSTS (MIS)	\$50.00
EPA INDIRECT COSTS	\$78,529.79
Total Site Costs:	\$263,802.77

ENCLOSURE 5

ENCLOSURE 5
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ENCLOSURE 6